

**Report of the Chief Constable to the Chair and Members  
of the Policy & Resources / Corporate Development Panel  
11<sup>th</sup> June 2009**

**Executive & Presenting Officer: Mrs Ann Hall, Assistant Chief Officer  
(Finance & Commissioning)**

**Status: For decision**

**Capital Outturn 2008/09**

**1 Purpose**

- 1.1 Members approved the capital programme for 2008/09 and the capital plan for 2008/11 at their meeting on 28<sup>th</sup> February 2008. This report sets out progress against delivery of the programme and is part of the process introduced by the Authority to maintain prudent financial management.

**2 Recommendations**

Members are recommended to:

- 2.1 Note the capital outturn position for 2008/09.
- 2.2 Note that these results are presented subject to audit and that any amendments resulting from the audit will be presented to a future meeting.
- 2.3 Approve the carry forward of funding totalling £1,509.9k to 2009/10 to complete schemes in progress. Table 2 in paragraph 3.9 refers.
- 2.4 Approve the carry forward of funding totalling £2,588.5k to fund multi-year projects where the funding has been received in advance, from Capital Receipts for example, but the expenditure is programmed to be spent in future years. Table 2 in paragraph 3.9 refers.

### 3 Reasons

- 3.1 This report is part of the process agreed by the Authority to establish annual and medium term financial plans and maintain prudent financial management.
- 3.2 Members approved a capital programme totalling £10,655k at their meeting on 28<sup>th</sup> February 2008. This included both new schemes; schemes brought forward from 2007/08 and unallocated funding and have received monitoring reports throughout the year.
- 3.3 This report is the final report for 2008/09. It sets out the year-end position against the approved programme and is consistent with the Revenue Outturn Report and Treasury Management Outturn Report that are also on today's agenda.
- 3.4 An outline description of each scheme approved for 2008/09 is given at Appendix A for Members' information. The current budget approved for specific schemes (as per the period 11 report) stands at £11,537.2k. Approved changes are listed at Appendix B for members' information.
- 3.5 Table 1 below sets out the outturn spend against the approved budget (as at period 11), a detailed budget monitoring schedule is also included at Appendix C.

	<b>Budget</b>	<b>Outturn Spend</b>	<b>Under spend</b>	
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>%</b>
IT Schemes	2,150.1	2,058.6	(91.5)	(4.3)
Equipment	447.6	417.4	(30.2)	(6.7)
Vehicles	1,657.4	1,370.1	(287.3)	(17.3)
Buildings	7,241.1	6,557.9	(683.2)	(9.4)
Technical	41.0	25.4	(15.6)	(38.0)
	<b>11,537.2</b>	<b>10,429.4</b>	<b>(1,107.8)</b>	<b>(9.6)</b>

- 3.6 The £1.1m underspend against budget is down to the phasing of expenditure against budget and not the delivery of schemes significantly under budget. The areas for specific comment are as follows:
- Hartlepool Refurbishment  
As previously reported the overall refurbishment was complete in April 2009. The project was forecast to come in on budget although it was highlighted that "as this scheme is planned for completion in the first month of the 2009/10 financial year it is likely that around £200k of this budget will require carrying forward and this will be done as part of the year end reporting". The actual carry forward on the scheme totalled £526.7k.

- Strategic Road Policing Facility

As previously reported this is a multi-year scheme and whilst the overall project is expected to be delivered on time and on budget the forecast for the year-end was always dependent to a certain extent on the timing of the project. As such the project was £161.6k under the forecast spend at this point however this will be spent during 2009/10 to complete the project.

- Vehicles

The expenditure in this area has been reported in line with expectations and forecasting to come in on budget throughout the year. However at the end of the year £287.3k remains unspent. £171.7k of which was committed but due to the vehicles not being delivered before the end of the financial year accruals could not be processed and these budgets need to be carried forward to 2009/10 to meet these commitments. Of the remaining £116k the majority of this, £79k, relates to underspends on the vehicle write off budgets as a result of less vehicles being written off during the year than allowed for.

- 3.7 Members will recall that the Capital Monitoring Report to February, presented to the April meeting of the Policy & Resources / Corporate Development Panel, stated that "the budget for approved schemes now stands at £12,577.7k for 2008/09. The approval of all changes up to and including those in this report leaves capital funding of £638.5k uncommitted, and £402.0k in the ISIS provision – that leaves a budget of £11,537.2k approved for specific schemes."
- 3.8 The final outturn spend for 2008/09 was £10,429.4k resulting in an underspend of £1,107.8k which will be carried forward. This is in addition to the £638.5k of uncommitted funding and the £402.0k funding in the ISIS provision that was previously earmarked for carry forward. Appendix D provides a detailed schedule of all budgets to be carried forward.
- 3.9 In total £4,098.4k of funding is to be carried forward into 2009/10. Table 2 overleaf illustrates the split of funding to be carried forward.

<b>Table 2: Funding to be Carried Forward</b>				
	<b>Under spend</b>	<b>Previously approved c/fwds</b>	<b>Schemes completed with small variances</b>	<b>Total c/fwds as per App D</b>
	<b>£000</b>	<b>£000</b>	<b>£000</b>	<b>£000</b>
IT Schemes	91.5	105.3	(2.8)	194.0
Equipment	30.2	12.0	(2.2)	40.0
Vehicles	287.3	0.0	0.7	288.0
Buildings	698.8	283.0	6.1	987.9
<b>Subtotal as per para 2.3</b>	<b>1,107.8</b>	<b>400.3</b>	<b>1.8</b>	<b>1,509.9</b>
ISIS Provision				<b>402.0</b>
RPU funding required in 09-10				<b>1,990.0</b>
CUPID funding required in 09-10				<b>196.5</b>
<b>Subtotal as per para 2.4</b>				<b>2,588.5</b>
<b>Total Carry Forward</b>				<b>4,098.4</b>

- 3.10 Significant progress has certainly been made in 2008/09 in terms of improved communication, forecasting and budget monitoring. Management of capital budgets will remain an ongoing area of focus with a view to further improvements against the 2009/10 Capital Programme.

## **4 Implications**

### **4.1 Finance**

There are no financial implications other than those mentioned above.

### **4.2 Equal Opportunities & Diversity**

Diversity considerations are kept under constant review in line with Force policies and 'Putting People First'. There are no issues arising from this report to bring to Members attention.

### **4.3 Risk**

There are no further risks to bring to Members' attention other than those outlined in the body of the report.

### **4.4 Sustainability**

This report is part of the process established by the Authority to establish sustainable annual and medium term financial plans and maintain prudent financial management.

## **5 Conclusions**

- 5.1 This report sets out progress against delivery of the Capital Programme for 2008/09; the year-end underspending at period 12 is £1,107.8k against the budget of £11,537.2 that was approved in the period 11 report. £4,098.4k of funding is to be carried forward into 2009/10 to complete schemes already approved. The Capital Programme for 2009/13 is based upon these carry forwards occurring.
- 5.2 Management of capital budgets has improved significantly during 2008/09; slippage has occurred but project managers are more informed and communication is earlier and of improved quality. However, Capital Management remains an ongoing area of focus for the 2009/10 Capital Programme.

Sean Price  
Chief Constable

## Outline Description of Capital Schemes

### *Estates Schemes*

#### **Hartlepool Refurbishment**

Scheme to bring Hartlepool District HQ up to the same standard as the Action Stations PFI facilities.

#### **Sexual Assault & Referral Centre**

Provision of suitable secure and confidential accommodation to improve the service provided to victims of sexual assault and other vulnerable sections of the community.

#### **HQ Refurbishment Programme**

Pending an agreed timescale about the continued occupation of Ladgate Lane, a refurbishment programme to improve the standard of staff accommodation in line with Health & Safety recommendations and Disability Discrimination Act compliance.

#### **Institute of Electrical Engineers (IEE) Rewiring**

Safety checks and remedial works to ensure continued compliance with the standards of the Electricity at Work Regulations Act 1989.

#### **Stockton Police Station – Lift Upgrade**

The upgrade of the 30 year old lift that is required to meet health and safety standards.

#### **Disability Discrimination Act (DDA) Modifications**

The Disability Discrimination Act 1995 places a statutory duty on organisations to make reasonable adjustments to the physical fabric of their premises to improve accessibility.

#### **Strategic Roads Policing Unit**

The development of a new fleet headquarters to replace that current location at Cannon Park.

#### **Building Management System (BMS) Outstation Improvement**

To automate and take control of the maintenance of a buildings working environment.

#### **Police Authority Refurbishment**

The refurbishment of the Police Authority accommodation within Police Headquarters.

#### **Hartlepool Refurbishment Artwork**

Purchase of glass artwork similar to that of Kirkleatham & Middlesbrough PFI Buildings.

**Equipment Schemes**

**Airwaves Equipment Replacement**

£210k has been provided for Airwaves Equipment replacement in 2008/09.

**Automatic Number Plate Recognition (ANPR) I & II**

The ANPR programme is largely funded by PSU grant and partnership income.

**Test Purchase Officer (TPO) Technical Equipment**

Equipment for the Test Purchase Officer.

**Private Finance Initiative (PFI) Access Control**

Automatic access control for security reasons to key areas.

**Audio to cells and Matrix upgrade at Middlehaven**

Audio facilities and Matrix upgrade CCTV for confidentiality of suspects.

**Speed Awareness Module**

Enhancement to current course software for Driver Improvement Scheme for careless/inconsiderate Driving.

**Multi Media Equipment**

Devices for districts to enable media to be converted to standard format accepted by court.

**Data Network Resilience**

Purchase of replacement routers to reduce the risk of single point of failure on the Data Network.

**Easytask Software**

Purchase of specialist tasking software which is required when operating air operations units, this records flight safety information and performance data.

**ICT Schemes**

**Cleveland Universal Police Information Device (CUPID)**

This project will deliver Force wide mobile working for operational officers and police staff. Mobile working was identified as one of the main strands of the IS&T Strategy 2005-8 and is a key element of the Chief Constable's vision for the Force, providing Officers with access to the information and services they require to enable them to remain within their communities.

**Holmes 2 Servers**

It is planned to refresh the technology or upgrade existing major systems every 5 years. The current Holmes 2 Servers are coming to the end of their expected lifespan and will not support future releases of the application.

### **Police Records Management (IRIS)**

Update the Police Records Management systems due to expansion as set out in the Force Change Programme.

### **Communication Service Provider (CSP) - Secure Information Software**

Dedicated software to meet the requirements of the covert policing system.

### **Enterprise Content Management**

To enable Cleveland Police to provide relevant information to the public in line with E Government guide lines by (a) published information to the public (b) provide means for the public to contact the police.

### **IT Security Infrastructure**

Accreditation for connection to the CJX network requires IT infrastructure to be in place to ensure the Force network remains secure from unauthorised access & malicious attack. Additional hardware & software components are necessary to ensure the Force remains accredited.

### **IMPACT Data Preparation**

The IMPACT programme was developed nationally in response to Bichard Enquiry to introduce data quality software to enable the Force to measure the quality of crime recording and management, intelligence, child protection and domestic violence data against the national IMPACT solution. There is now an urgent requirement to use the same tool to clean data prior to the IRIS Intelligence Module going live and enable the ongoing monitoring and cleansing of data.

### **Criminal Justice Extranet (CJX) Resilience**

The Force funds 2 CJX links that provide the connectivity onto the CJX network. This dual link provides resilience onto the CJX network to eliminate the loss of access to CJX should an individual route be lost.

### **Firewall Resilience and Network Encryption**

To upgrade the firewall to protect the force network from unauthorised external access. Also the implementation of systems to prevent unauthorised internal access to confidential data.

### **Vehicle Data Recorders**

Vehicle 'black boxes' to provide a significant improvement in the Fleet Management Information System.

### **Storage Management & Disaster Recovery Capability**

Rapid growth in the volumes of electronic data has lead to severe pressures on the current data storage infrastructure, exacerbated by legal and business requirements around retention. There are also deficiencies in the current Disaster Recovery (DR) plan.

**E-Forms**

E-forms technology utilises on-line forms and workflow functionality to reduce the number of forms, reduce bureaucracy and improve efficiency.

**ABACUS - Overtime & Expenses**

Abacus will replace the current overtime and expenses systems and will provide stability, enhanced reporting ability, and increased automation.

**NSPIS HR Origin & Self Service**

This project is for the upgrade of the Duty Management (DMS) portion of the system from NSPIS to ORIGIN.

**Relocation of Force Fallback facilities**

Migration of IT and Communications equipment from Park Road South to Middlehaven. Expansion of fallback facility for Control Room.

**IRIS Server Upgrade**

Replacement of Servers for Major Operational System.

**Upgrade to Voice Over Internet Protocol (VOIP)**

Replacement of telephony technology.

**LOCARD Upgrade**

Implementation of new version of Scientific Support Management System.

**Unified Messaging Resilience**

Procurement and Implementation of additional hardware to ensure unified messaging system is always available.

**Server Upgrade**

Replacement of Servers.

**Integrated Risk & Performance Management**

Software to support Forces risk management process.

**CLIO Software**

IT system for management of activity in relation to urgent incidents.

**Optical Character Recognition (OCR) Technology**

Police Support Unit Project.

**Officer Enforce Software**

Software program for the use of the Information Security Officer.

**Vetting Computer System**

The introduction of a computer system to improve the current paper-based vetting process.

**PFI Schemes**

**PFI Sites Voice & Data (1 & 2)**

To provide voice & data networked facilities into the PFI sites at L District HQ, South Bank & Redcar Town Offices and upgrade the equipment at Police HQ. The 2005/06 PFI capital bid focused on M District HQ's telephony requirements.

**Fleet Schemes**

**Fleet Replacement Programme**

The programmed replacement of fleet vehicles to maintain operational effectiveness