

**Joint Report of the Chief Constable and Chief Executive to the
Chair and Members of the Operational Policing Panel
13th November 2009**

**Executive & Presenting Officer: Mr Sean White, Assistant Chief Constable
(Territorial Operations)**

Status: For Consideration and Agreement

2010-2013 Local Policing Plan

1. Purpose

1.1 This report has been prepared to update Members concerning the proposed policing priorities for 2010/11 and the schedule for the production of the 2010/13 Local Policing Plan (LPP).

2. Recommendations

2.1 Members are asked to consider approving the policing priorities of:

To enhance public confidence in Cleveland Police through Putting People First, we will:

- Deliver citizen focused policing to all our neighbourhoods
- Reduce crime, antisocial behaviour and protect neighbourhoods
- Reduce the harm caused by drugs and alcohol
- Ensure efficient and effective use of our people and the public's money

2.2 Members are recommended to consider and approve the proposals and production schedule included within this report.

3. Reasons

- 3.1 The Corporate Governance Framework is the system through which the Chief Constable can be assured that the Force's systems, policies and people are operating in a way that is:
- driving the delivery of agreed corporate objectives;
 - focused on key risks to delivery of those objectives;
 - economic, efficient and effective.
- 3.2 Corporate planning is at the heart of the Force's corporate governance arrangements and is a key driver in the delivery of the Putting People First vision and values. The corporate planning cycle will identify the policing priorities and translate those broad priorities into practical and tangible plans that will incrementally deliver Putting People First. It is a key component of the assurance framework that ensures strategic priorities drive all significant activity and that our people, policies and systems are operating effectively and are focused on key risks to the delivery of those priorities.
- 3.3 The Chief Constable is accountable to the Police Authority for ensuring that there is an effective system of Corporate Governance controlling the delegated functions of the Force. To enable the Police Authority to place reliance on this system of Governance, there is a statutory requirement for it to be assessed annually and any deficiencies reported in the Annual Governance Statement (AGS). This self assessment is subject to review by the Audit Commission and reported to Members.
- 3.4 One of the significant areas for development identified in previous reviews was to implement an integrated corporate planning process, bringing together, strategic and operational planning, workforce planning and financial planning, that was clearly linked to both performance management and resource allocation.
- 3.5 An integrated corporate planning process that will comply with the requirements of the AGS is now in operation: The main principles of the revised process are that it is:
- Driven by the Executive;
 - Inclusive, involving both Force Managers and Police Authority representatives;
 - Simple and transparent;
 - Continuous and rolling.
- 3.6 A schematic of the revised corporate planning process is attached at Appendix 1.
- 3.7 The process will deliver a 'user friendly' Policing Plan that complies with the requirements set out in the Police and Justice Act 2006 and the current Local Policing Plan Regulations set out in the Home Office Circular 004/2008 for approval by Members at their March 2010 meeting.

4. Policing Priority

- 4.1 When determining its draft Policing Priorities the Force takes cognisance of a wide range of factors including our vision, feedback from public consultations, Home Office requirements, Force control strategy and the aspirations of our partner agencies, as set out in the schematic at Appendix 2. Taking account of this environmental scanning, we agreed our Policing Priority for 2009/10 as:

To enhance public confidence in Cleveland Police through Putting People First, we will:

- *Deliver citizen focused policing to all our neighbourhoods*
- *Reduce crime, antisocial behaviour and protect neighbourhoods*
- *Reduce the harm caused by drugs and alcohol*
- *Ensure efficient and effective use of our people and the public's money*

- 4.2 Having undertaken a similar environmental scanning exercise and reviewed the Home Secretary's draft objectives for 2010/11, the latest feedback from public consultations and the draft Control Strategy, the Force Strategic Development Group have agreed that the current policing priorities remain valid and it is proposed to maintain continuity around them into 2010/11.
- 4.3 Members are requested to approve the adoption of the above policing priorities for 2010/11.

5. Production

- 5.1 The Local Policing Plan must receive Authority approval and be issued by 31st March 2010, and be published and made accessible to local communities by 30th June 2010. A production and publication schedule is attached at Appendix 3.
- 5.2 As last year, it is proposed to hold frequent meetings with nominated Members and officers of the Authority and use Tuesday night Members' Briefings to engage Members in the development of the Policing Plan

6. Content

- 6.1 The content of the Local Policing Plan is largely set out by Home Office planning regulations and guidance documents. The proposed structure is set out at Appendix 4.

7. Publication

- 7.1 It is proposed that the 2010/13 Local Policing Plan will be available to the public on the Force website by 31st March 2010 with hyperlinks to/from the CPA website.
- 7.2 Previous experience has demonstrated that there is little demand for paper copies of the plan with only one request in 2008 and none to date in 2009. It is, therefore, proposed that the Plan will be produced in an electronic format only and will consist of a number of interlinked web pages. Visitors to the website will be able to 'click' onto the Plan's contents page and follow links to the relevant sections within the plan. It will be possible to print a version of the full policing plan directly from the web pages and printed copies of the Local Policing Plan will be available for Members' consideration and approval at their meeting in February. The joint 2009/10 Annual Report will be prepared and published as a part of the Plan as in previous years.
- 7.3 It is noted that use of the website may exclude some people. To meet our commitment to diversity it is therefore proposed to make printed copies of the Local Policing Plan available on request.
- 7.4 As last year it is proposed that the document will only be translated into a foreign language upon request. We have received no requests for translation of the 2009/12 Policing Plan.

8. Proposals

It is proposed that:

- 8.1 Informal liaison with nominated Members and Tuesday night briefings are used as an opportunity for Members to be involved in the development of the Local Policing Plan.
- 8.2 Approval of the Local Policing Plan is undertaken by the Operational Policing Panel as detailed in the attached scheduled.
- 8.3 The Plan will be available in electronic format although printed copies will be available on request.
- 8.4 The format is amended to provide a series of linked web pages.
- 8.5 The document will only be translated into a foreign language upon request, but to make it clearly apparent that such translations are available on request.
- 8.6 That the joint 2009/10 Annual Report is prepared and published as part of the Local Policing Plan.

9. Implications

9.1 Finance

Any financial consequences will be met from existing budgetary provision.

9.2 Diversity and Equal Opportunities

Diversity implications in relation to access to published documents have been considered within this report and contingency plans put in place to ensure every individual will have reasonable access.

9.3 The document will be translated upon request. We have received no requests for translation of the 2009/12 Policing Plan.

9.4 Human Rights Act

There are no Human Rights Act implications arising from this report.

9.5 Sustainability

There are no sustainability implications arising from this report.

9.6 Risk

The Local Policing Plan is the keystone of the Force business planning process. The risk associated with the poor delivery of the Local Policing Plan includes loss of reputation with the Home Office, HMIC, Crime and Disorder Reduction Partnerships and ultimately the public.

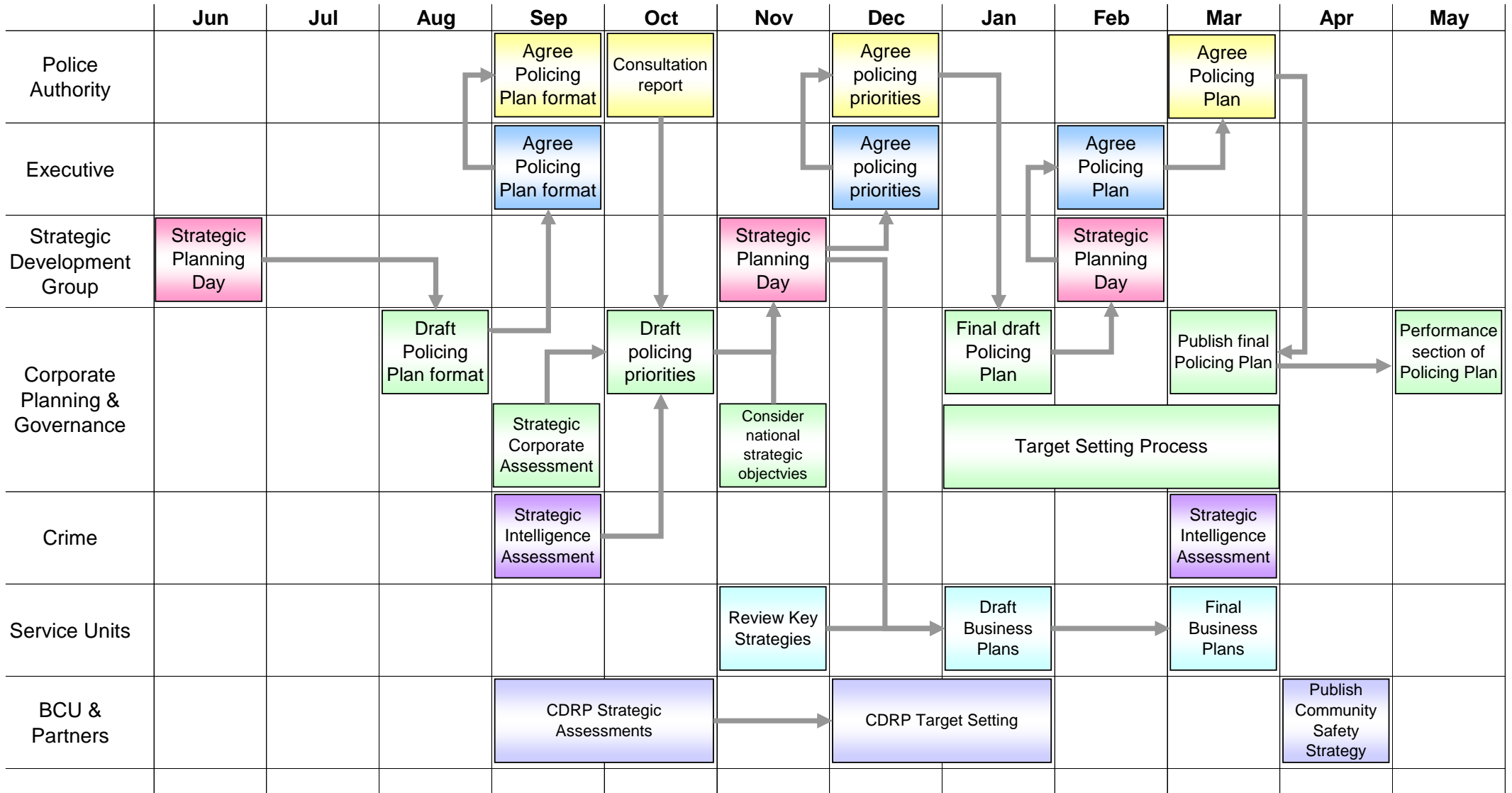
10. Conclusions

10.1 The Local Policing Plan sets out the policing priorities of the Authority and Force and translates those broad priorities into practical and tangible plans that will incrementally deliver Putting People First.

Sean Price
Chief Constable

Joe McCarthy
Chief Executive

Appendix One – Planning Cycle



Appendix Two – Corporate Planning Framework



Appendix Three – Local Policing Plan

The development of the plan will be tabled at SDG meetings during the production cycle.

Local Policing Plan Publication Schedule			
Month	Task	Deadline	Responsibility
October/November 2008	Strategic Planning Day to confirm Policing Priorities.	19 th October	Head of CP&G
	Brief OP Panel Chair / Vice Chair	w/c 19 th October	Head of CP&G
	Operational Policing Panel to approve Policing Plan Format, timetable and Policing Priorities	12 th November	Head of CP&G
	First draft of policing plan available for consultation with SUMs, Executive & Members.	November 2009	Planning & Development Manager
	Home Office guidance on new planning requirements published.	December 2009	Home Office
	Home Secretary Priorities published	December 2009	Home Office
	Confirm communications plan	December 2009	Strategy and Performance Manager (CPA)
	Second draft of policing plan available for consultation with SUMs, Executive & Members.	December 2010	Planning & Development Manager
December 2008	Preparation work for performance targeting setting	December 2009	Performance Manager
	Prepare and circulate performance target proposals for consultation with SUMs, Executive & Members.	January 2010	Performance Manager
	Prepare draft policing summaries	January 2010	Planning & Development Officer
January 2009	Final draft of policing plan Operational Policing Panel for approval	March 2010	Head of CP&G
	Agree final performance targets with Force and Authority	February 2010	Performance Manager
March 2009	Publish Plans on the Internet (to include agreed targets which will be subject to amendment when outturn figures become available)	31 March 2010	Planning & Development Manager
	Prepare launch of plan	March 2010	Planning & Development Manager

April/May 2009	Launch Policing Plan	March 2010	Executive
	Provide actual end of year figures.	April 2010	Performance Manager
	Revise plan to reflect revised performance targets	April 2010	Planning & Development Manager
	Prepare Annual report section for publication	April/May	Planning & Development Manager

Appendix Four

Proposed plan contents

Chair and Chief Constable's Foreword

Introduction to Cleveland Police Authority

Our Vision.....Imagine

Our Pledge to You

Our Policing Priorities

- Citizen Focus
- Neighbourhood Policing
- Reducing Crime
- Tackling anti-social behaviour
- Reducing the harm caused by drugs and alcohol
- Protecting People

What We Will Do

Supporting Service Delivery:

- Leadership & Governance
- Consultation & Partnership
- Processes
- ICT

Resources:

- People & Diversity
- Finance
- Estate
- Productivity & Efficiency

APPENDICES

About Cleveland

Policing Priorities 2009/10 – Progress to Date

Get Involved!

Contact Us

Police Authority Membership