

**Joint Report of the Chief Constable and Chief Executive to the
Chairman and Members of the Policy & Resources Panel
28th April 2011**

**Executive Officers: Mrs Ann Hall, Assistant Chief Officer (Finance &
Commissioning)
Mrs Julie Leng, (Acting Chief Executive)**

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Status: For Information

Asset Management Plan Update

1. Purpose of this Report

- 1.1 To update Members of the development of the Force and Authority's Asset Management Plan, in light of changes to service delivery through strategic partners.

2. Recommendations

- 2.1 That Members note the contents of this report.

3. Reasons

- 3.1 Members may recall at the Policy & Resources Panel on 27th January 2010, the Police Authority agreed the Asset Management Strategy 2010/13 which acts as a guidance to the Force in its preparation of associated plans and strategies relating to asset management. The

- 3.2 The paper outlined the requirement for an Asset Management Plan, as this was an area for improvement identified in the Use of Resources (UoR) assessment.
- 3.3 In 2009/10, the Force drafted an Asset Management Plan which encompassed the following criteria for Estates, Fleet and Information & Communication Technology (ICT):
- Local Development and Management of the Plan
 - Planning
 - Consultation
 - Data Management
 - Condition and Performance of Assets
 - Change & Development of the Portfolio
- 3.4 Controls associated with capital receipts, the three-year capital programme and the monitoring of the asset management process were also described in detail.
- 3.5 Effects of Project I Implementation
- 3.6 As 2009/10 progressed and in light of the initial scope of Project I, the ICT strategy was unable to be finalised in light of a proposed transfer to the private sector.
- 3.7 When the scope of Project I was broadened throughout 2010/11 to include both the Fleet and Corporate Estates Units, it was seen that all strategies, membership of decision making groups and local development of the Asset Management Plan would have to be modified as a result.
- 3.8 Now in 2011/12, with the Force and Authority assessing further opportunities to provide savings whilst protecting staff in light of policing budget cuts, the Force structure and therefore management of the Plan may again change in coming months.

3.9 Delivery of the Asset Management Plan

3.10 To date, the Asset Management Plan has been drafted to reflect the Force structure prior to 1st October 2010. This will be updated to reflect the delivery of the outsourced services of Estates, ICT and Fleet by Steria.

3.11 Also, once further structural changes have been considered by the Force and Police Authority and the way forward agreed, the Asset Management Plan will be finalised and brought to the Policy and Resources Panel.

3.12 In the absence of an Estates client, the Authority will assist the Force in the delivery of the Asset Management Plan.

4. **Implications**

4.1 Financial

The Asset Management Plan, like the Asset Management Strategy, has a focus on improving the efficiency and effectiveness of asset management, with the delivery of cashable efficiency savings going forward.

4.2 Diversity and Equal Opportunities

There are no direct diversity and equal opportunities implications within the Asset Management Plan.

4.3 Human Rights Act

There are no Human Rights Act implications within the Asset Management Plan.

4.4 Sustainability

Business sustainability in part depends upon the effective and efficient management of assets, with an Assets Strategy aligned to the Business Plan, an Asset Management Plan, the Policing Plan, the Long Term Capital and Financial Plans and local strategies.

4.5 Risk Assessment

The review of the assets within the overall business planning process will enable financial and service risks to be more clearly identified and recommendations made to reduce those risks.

5. Conclusion

- 5.1 The Asset Management Plan provides the Force and Authority with assurance of the further development of an integrated business planning process that focuses on the delivery of improved services and value for money.

Sean Price
Chief Constable

Julie Leng
Acting Chief Executive